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4145 Yardley Circle, Tallahassee, FL 32309-2942

Edward L. Xanders, CHA, President

Cost Estimation

for

to be developed by

Contacts

	Contacts	
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Franchisor Representative:		
Soil Test:		
Surveyor		
Title Company:		
Lender:		
Architect:		
Engineer:		
General Contractor:		
Purchasing Company:		
Management Company:		
Attorney:		





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Cost Estimation			
	HOTEL	Date:	
DEVELOPMENT ESTIMATE			Estimated Cost
Date Estimate Prepared			
Program Date			
Estimated Construction Period (Months)			
Development Cost Summary			
Pre-Development Cost			
Design Costs			
Construction Cost			
Fixtures, Furnishings, and Equipment Cost (FF&E)			
Operating Supplies and Equipment Cost (OS&E)			
Pre-Opening Costs			
Development and Financing Costs			
Development Contingency Cost			
Total Development Cost			
Project Statistics			
Number of Keys			
Total Program Area in Square Feet			
Total Area per Key			
Total Property Cost per Key			
Total Land Area (Acres)			
Total Land Area (SF)			
Property Cost per Square Foot			
Construction Cost per Key			
Development Cost per Key			
FFE Cost per Key (Without OSE Items)			
Construction Cost per Square Foot			
Total Project Cost (See Breakdown)			

Cost Estimation	
HOTEL	
PRE-DEVELOPMENT COSTS	Estimated Cost
Land Acquisition Costs	
Property Acquisition	
Surveys-Boundary Deed	
Surveys-Topographical	
Title Search	
Zoning & Permits	
Legal Fees (initial LLC documents, closing, etc.)	
Franchise Fees	
Appraisal Costs	
Contingency	
Other	
Other	
Total Land Acquisition Costs	
Pre-Development Costs	
Photography/Printing	
Feasibility Study	
Pre-Development Graphics & Artwork	
Impact Fees	
Geotechnical Studies/Soil Testing/Environmental	
Miscellaneous Expenses	
Other	
Total Pre-Development Costs	
TOTAL PRE-DEVELOPMENT COSTS	



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Cost Estimation	
HOTEL	
DESIGN COSTS	Estimated Cost
Design-Civil Engineer	
Hotel Civil Engineer Basic Fee	
Hotel Civil Engineer Reimbursable	
Hotel Civil Engineer Addl. Services	
Hotel Civil Engineer Reserved	
Total-Design-Civil Engineer	
Design-Architect	
Architect Basic Services Fee (based on X% of construction cost)	
Architect Reimbursable	
Architect Addl. Services	
Architect Reserved	
Total-Design-Architect	
Design-Landscape Architect	
Landscape Architect Basic Services	
Landscape Architect Reimbursable	
Landscape Architect Addl. Services	
Landscape Architect Construction Admin	
Total-Design-Landscape Architect	
Design-Interior Designer	
Hotel Interior Designer Basic Services	
Hotel Interior Designer Reimbursable	
Hotel Interior Designer Addl. Services	
Hotel Interior Designer Reserved	
Total-Design-Interior Designer	
Design-Lighting Consultants	
Lighting Consultants Basic Services	
Lighting Consultants Reimbursable	
Lighting Consultants Addl. Services	
Lighting Consultants Reserved	
Total-Design-Lighting Consultants	
Subtotals-Design Costs	



Cost Estimation	
HOTEL	
DESIGN COSTS - Continued	Estimated Cost
Design-Brought Forward	
Design-Facilities Consultant	
Facilities Consultant Basic Services	
Facilities Consultant Reimbursable	
Facilities Consultant Addl. Services	
Facilities Consultant Reserved	
Total-Design-Facilities Consultant	
Design-Other Consultant (A/V, Graphics, Etc.)	
Other Consultant Basic Services	
Other Consultant Reimbursable	
Other Consultant Reserved	
Other Consultant Reserved	
Total-Design-Other Consultant	
Total-Design-Construction Consultant	
Design-Special Presentations	
Internet/Intranet Networking	
Open	
Total-Design-Special Presentations	
Design-Contingency	
Design-Contingency	
Total-Design-Contingency	
TOTAL DESIGN COSTS	



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Cost Estimation	
HOTEL	
CONSTRUCTION COSTS	Estimated Cost
Construction-General Contractor	
Sitework/Earthwork/Demolition	
General Construction Contract	
Pool Allowance	
Parking Garage	
G.C. Fees	
Total-Construction-General Contractor	
Construction-Other	
Building Permits	
Landscaping Allowance	
Millwork Package	
Construction Testing	
Signage/Graphics (Non-Code)	
Project Management	
Total-Construction-Other	
TOTAL CONSTRUCTION	
OPERATING SUPPLIES AND EQUIPMENT (OS&E)	
OSE-Supplies and Uniforms	
OSE-General Category Allowance	
Total-OSE-Supplies and Uniforms	
OSE-Systems and Telephones	
OSE-General Category Allowance (PMS, Comm., Etc.)	
Total-OSE-Systems and Telephones	
TOTAL OPERATING SUPPLIES AND EQUIPMENT	



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Cost Estimation	
HOTEL	
FIXTURES, FURNISHINGS AND EQUIPMENT (FF&E)	Estimated Cost
FFE-Guestrooms	
FFE-King Room Furnishings	
FFE-D/D Room Furnishings	
FFE-Suites Furnishings	
FFE-Presidential Suite Furnishings	
FFE-Guest Corridors Furnishings	
FFE-General Allowance-Rooms	
Total-FFE-Guestrooms	
FFE-Public Areas	
FEE-Public Areas Allowance	
Total-FFE-Public Areas	
FFE-B.O.H. Areas	
FFE-B.O.H. Areas-Allowance	
Total-FFE-B.O.H. Areas	
FEE-Food & Beverage Areas	
FEE-Food & Beverage Areas-Allowance	
Total FEE-Food & Beverage Areas	
FFE-General and Administrative Offices	
FFE-General & Admin. Offices-Allowance (Leased; see Oper. Stmt.)	
Total-FFE-General and Administrative Offices	
FFE-Equipment, Exterior Signage	
FFE-Equipment-General Allowance	
Total-FFE-Equipment	
FFE-Miscellaneous	
FFE-Purchasing Fees	
FFE-Purchasing Company Reimbursable	
Total-FFE-Miscellaneous	
TOTAL FIXTURES, FURNISHINGS, & EQUIPMENT	



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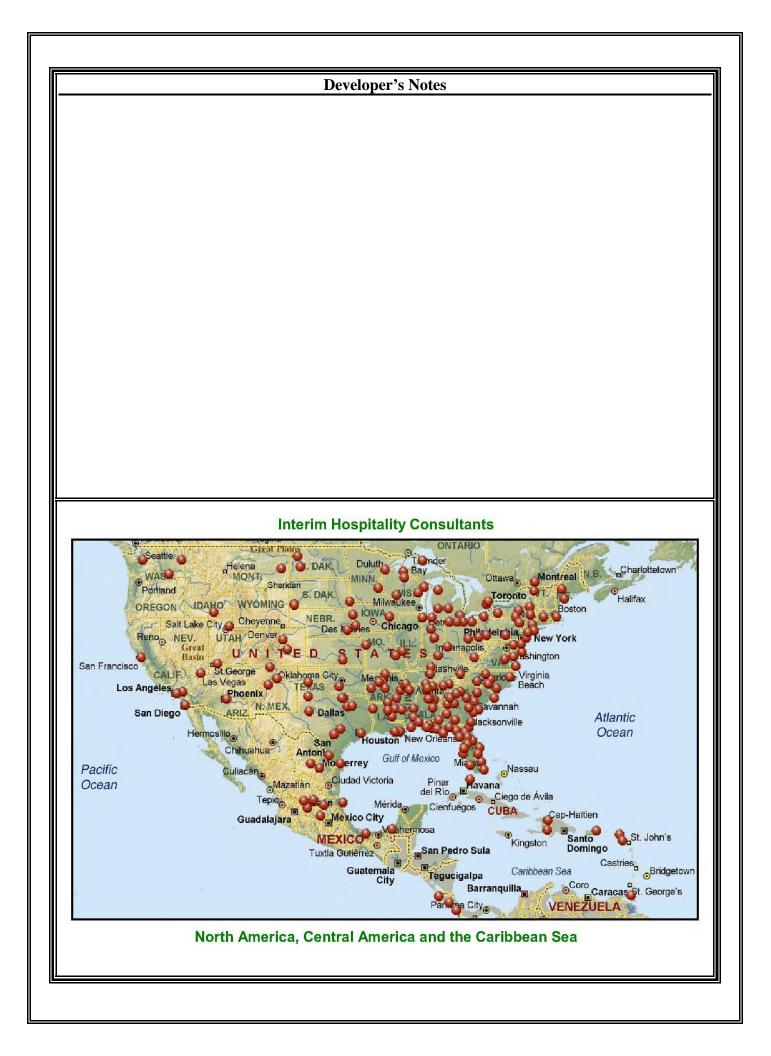
Cost Estimation	
HOTEL	
PRE-OPENING COSTS	Estimated Cost
Pre-Opening-Marketing	
Pre-Opening-General Allowance	
Total-Pre-Opening-Marketing	
Pre-Opening-Working Capital	
Pre-Opening-Working Capital/General	
Total-Pre-Opening-Working Capital	
Pre-Opening-General & Administrative	
Pre-Opening-General & Admin./Reserved	
Total-Pre-Opening-General & Administrative	
TOTAL PRE-OPENING COSTS	
DEVELOPMENT AND FINANCING COSTS	
Development Expenses	
Developer's Travel & Expenses	
Development Fee	
Technical Services Fees	
Salary-Development Staff (incl. in Construction)	
Office Expenses	
Total-Development Expenses	
Financing Costs	
Legal	
Real Estate & Transfer Taxes	
Intangible Tax	
Title Insurance	
Loan Fees	
Recording Costs	
Loan Commission Fee	
Refundable Commitment Fee	



Cost Estimation	
HOTEL	
DEVELOPMENT AND FINANCING COSTS	Estimated Cos
Development Expenses	
Developer's Travel & Expenses	
Development Fee	
Technical Services Fees	
Salary-Development Staff (incl. in Construction)	
Office Expenses	
Total-Development Expenses	
Financing Costs	
Legal	
Real Estate & Transfer Taxes	
Intangible Tax	
Title Insurance	
Loan Fees	
Recording Costs	
Loan Commission Fee	
Refundable Commitment Fee	
Financing Fees (3.0% on Equity)	
Development Interest	
Carry After Opening	
Total Financing Costs	
TOTAL DEVELOPMENT AND FINANCING COSTS	
DEVELOPMENT-OTHER	
Development-Other	
Development-Other	
Capital Reserve	
Total-Development-Other	
TOTAL DEVELOPMENT-OTHER	



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Interim Hospitality Consultants Offers a Wide Array of Hospitality Services for Your Firm.

MANAGEMENT ASSISTANCE

- 1. Hotel Operations: General Manager of any size property/development at any location.
- 2. Quality Assurance Programs: Independent evaluation.
- 3. *Yield Management:* Maximize room revenues from an hourly to a seasonal basis.
- 4. Front Office/Reservation Systems Training: From the first customer greeting to night audit operations.
- 5. Marketing Studies: Formal studies to expose primary and secondary markets; personnel training.
- 6. Human Resource Programs: Position description, employee guides, wage and benefit reviews, task training.

OWNERSHIP ASSISTANCE

- 1. Financial Operations Analysis by department to maximize profits.
- 2. *Operations Manuals Consolidation* of your policies and procedures in compliance with state/federal laws and franchisee requirements.
- 3. *Litigation Support* with expert witness testimony.
- 4. Anonymous Audits of service and management standards.
- 5. Lodging Realty Services through Lodging Realty Services, LLC.
- 6. Appraisal Services through members of the Appraisal Institute of America.
- 7. Mortgage Brokerage Services for real estate financing.

DEVELOPMENT ASSISTANCE

- 1. Feasibility Studies: Authored over 900 franchisor and lender approved studies for over 70 brands.
- 2. Impact Studies to determine from a third-party standpoint the effect of new hotel development.
- 3. Architectural Reviews from a Hotel Operations perspective to eliminate errors and increase productivity.
- 4. *Remodeling Coordination* from project review to oversight management, including design, purchasing and installation.
- 5. *Construction Coordination:* Coordinating the efforts of the architect, general contractor, franchisee and ownership from a daily or project review perspective.
- 6. *Pre-Opening Management Functions* Includes permits/licensing, FF&E installation, punch lists, staffing, training and marketing.

Edward L. Xanders, CHA, President, Broker

American Hotel Lodging Association



Extended-Stay Hotel Council, AHLA International Association of Hospitality Advisors National Association of Black Hotel Owners, Operators and Developers Asian American Hotel Owners Association, authored articles for AAHOA publications National Association of Condo Hotel Owners Latino Hotel Association Superior Small Lodging of America Florida Bed and Breakfast Association











Latino